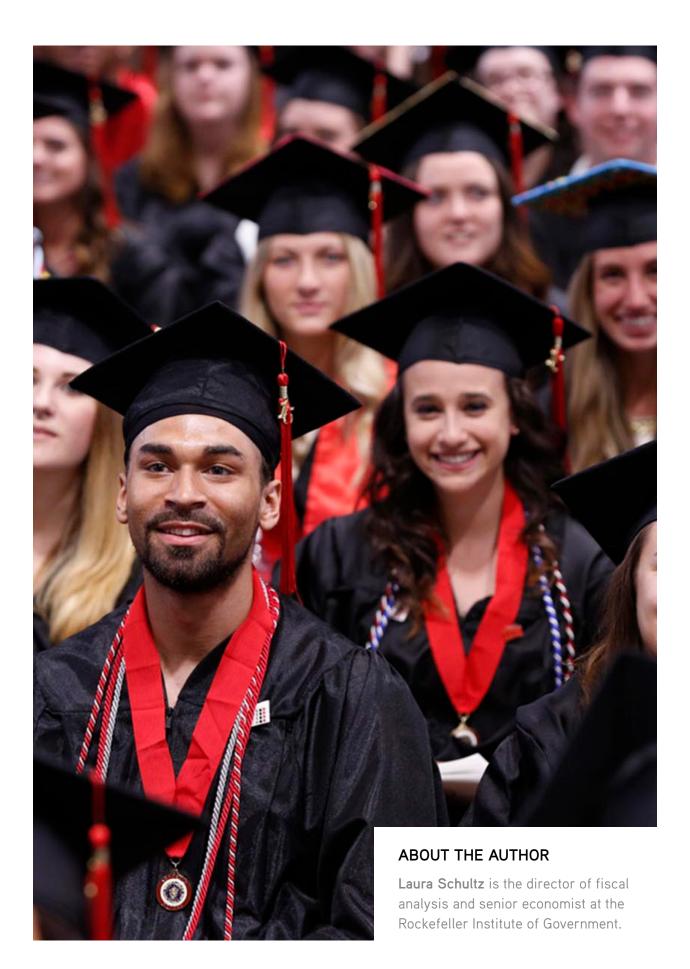
BY THE NUMBERS The Economic Impact of the State University of New York November 1, 2018 Laura Schultz Reschefeller Institute of Government



SUNY'S ECONOMIC IMPACT

BY THE NUMBERS



\$28.6B

IN NEW YORK STATE ANNUALLY, 2015-16 (1.9 percent of gross state product)



34%

SHARE OF EDUCATED WORKFORCE WITH A DEGREE FROM SUNY \$\$**\$**

\$8.17

RETURN ON INVESTMENT for every **\$1** of state funding



1,781,000

SUNY GRADUATES
PARTICIPATING IN THE
WORKFORCE



179,400

DIRECT AND INDIRECT JOBS ANNUALLY (1.5 percent of the NYS workforce)

77,900

Full- and part-time SUNY employees

101,500

Jobs indirectly supported

The State University of New York (SUNY) is one of the nation's largest public systems of affordable quality higher education. What is the economic impact of SUNY as an employer and manager of sixty-four campuses and three hospitals across New York? What is SUNY's overall contribution to the innovation infrastructure and labor force in New York? Simply put, SUNY is a key driver of the New York State economic engine. SUNY's annual economic impact in New York State is \$28.6 billion. This represents a 27 percent growth in overall state economic impact since 2008.

The SUNY system educates 436,277 students, employs 77,900 faculty and staff, and has an operating budget of \$11.2 billion. To put this in perspective, if SUNY were a private company it would be among the ten largest employers in New York State.² The SUNY system includes community colleges, four-year colleges, graduate and research centers, medical schools and hospitals, a law school, and significant commercialization activities. These operations and student expenditures supported a total of 179,400 jobs through direct and indirect employment.

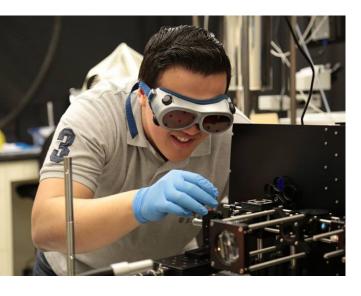
As a point of comparison SUNY's impact for 2008-09 was \$19.8B (\$22.5B in 2018 dollars). The growth in impact has been driven by SUNY's expanding hospitals and research activities, which now account for 43 percent of SUNY's revenue.

SUNY Impacts All New York Industries

SUNY's impact flows through 81 percent (406 of 501) of industries active in the New York economy. SUNY's direct impacts are on the higher education, scientific research and development (R&D), and hospital industries where SUNY produces output, employs workers, and generates revenues. In addition, SUNY campuses and students create economic activity in a wide range of other industries as well. SUNY employees and students generate \$2B in demand in the real estate industry across the state supporting almost 12,700 jobs. SUNY employees and students spend \$825 million in food and drinking establishments supporting an additional 12,700 jobs. The SUNY community generates demand and supports employment at retail stores, doctor's offices, wholesale traders, and hundreds of other industries in New York.

SUNY's Impact by Region

We also analyzed the impact based on the New York State Regional Economic Development Council geographies. In every region of the state, SUNY plays a critical role in the local economies. The impact of all campuses in each of the ten regions was estimated and summed up to calculate the total impact of SUNY on New York State. The figure below presents the economic impact SUNY has on each of the state's regions. It also calculates SUNY's relative importance to the regional workforce and output. SUNY employment places it among the top ten largest employers in every region in New York, excluding New York City.³ The share of workforce shows the percentage of the region's jobs directly and indirectly supported annually by SUNY's economic activities. SUNY's impact in direct employment and jobs supported is greatest in Western New York and Long Island.



SUNY plays an important role as a regional employer.

SUNY plays an important role as a regional employer. SUNY's largest impact is in the Southern Tier where it accounts for 6 percent of regional employment and 11 percent of total output. SUNY is also an important driver in the Central New York economy, accounting for 5 percent of employment and 10 percent of economic output. Overall, SUNY accounts for 2.8 percent of upstate employment and 4.4 percent of upstate NY output.

SUNY takes on leadership positions in New York's regional economies and has been deeply involved in the New York State economic strategy over the past eight years. SUNY presidents serve on nine out of ten of the NY Regional Economic Development Councils (REDCs) and co-chair seven of the leadership teams. This is a nod to the critical role campuses play in supporting economic development. Campuses train workers, offer resources to emerging and relocating companies, and serve as an important attraction when regional leaders look to plan for the future.

TABLE 1. Annual Economic Impact of SUNY, by Industry (2015-16)

Description	Employment	Output (\$s)
Colleges and universities	65,041	9,606,408,730
Hospitals	8,232	3,411,407,421
Scientific R&D services	9,207	2,454,397,635
Real estate	12,671	2,071,103,829
Restaurants and bars	12,696	825,302,139
Wholesale trade	1,868	447,548,506
Amusement and recreation	4,863	310,531,498
Retail — General merchandise stores	2,824	207,547,198
Employment services	2,193	179,630,484
Retail — Food and beverage stores	2,122	142,743,691

SUNY's Economic Impact by Region



NEW YORK STATE TOTAL

SUNY Employment 77,869

Indirect Jobs Supported 179,406

SUNY Share of Workforce 1.5%

Output Impacts (in billions) \$25.59

SUNY % of Regional Output 1.9%



CAPITAL REGION

SUNY Employment	9,885
Indirect Jobs Supported	21,422
SUNY Share of Workforce	3.2%
Output Impacts (in billions)	\$3.43
SUNY % of Regional Output	5.3%



CENTRAL NEW YORK

SUNY Employment	7,495
Indirect Jobs Supported	21,433
SUNY Share of Workforce	4.9%
Output Impacts (in billions)	\$3.94
SUNY % of Regional Output	9.9%



FINGER LAKES

SUNY Employment	5,128
Indirect Jobs Supported	10,819
SUNY Share of Workforce	1.5%
Output Impacts (in billions)	\$1.32
SUNY % of Regional Output	2.1%



HUDSON VALLEY

SUNY Employment	7,631
Indirect Jobs Supported	14,118
SUNY Share of Workforce	1.1%
Output Impacts (in billions)	\$1.60
SUNY % of Regional Output	1.2%



LONG ISLAND

SUNY Employment	13,522
Indirect Jobs Supported	38,329
SUNY Share of Workforce	2.2%
Output Impacts (in billions)	\$6.83
SUNY % of Regional Output	3.7%



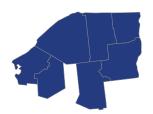
MOHAWK VALLEY

SUNY Employment	3,472
Indirect Jobs Supported	6,975
SUNY Share of Workforce	2.8%
Output Impacts (in billions)	\$0.82
SUNY % of Regional Output	4.2%



NEW YORK CITY

SUNY Employment	4,334	
Indirect Jobs Supported	9,811	
SUNY Share of Workforce	0.2%	
Output Impacts (in billions)	\$2.53	
SUNY % of Regional Output	0.3%	



NORTH COUNTRY

SUNY Employment	3,343
Indirect Jobs Supported	6,576
SUNY Share of Workforce	3.1%
Output Impacts (in billions)	\$0.78
SUNY % of Regional Output	4.0%



SOUTHERN TIER

SUNY Employment	9,873
Indirect Jobs Supported	19,572
SUNY Share of Workforce	5.7%
Output Impacts (in billions)	\$2.98
SUNY % of Regional Output	10.6%



WESTERN NEW YORK

SUNY Employment	13,186
Indirect Jobs Supported	30,353
SUNY Share of Workforce	3.9%
Output Impacts (in billions)	\$4.37
SUNY % of Regional Output	6.1%

SUNY as a Research and Commercialization Hub

New York is one of the most innovative states in the country. It ranks second nationwide in number of science and engineering graduate students, PhD recipients, and employed doctorates. In 2016, New York colleges and universities performed \$5.8B in research, ranking second nationally in academic R&D performance. SUNY campuses reported \$1.2B in research expenditures, or 22 percent of New York's academic R&D.⁴ New York ranked thirds in academic research space (15,639,000 square feet). All of these key metrics show that New York is home to a very productive innovation

ecosystem.⁵ SUNY's robust research, development, and commercialization activities are also essential to the economy.

SUNY performs research and training of workers that serve as the foundation of New York's innovation economy. SUNY's research grant arm, the Research Foundation, manages a portfolio of \$920M in sponsored research grants and funding annually, which SUNY turns into economic impact through commercialization. SUNY campuses actively work to transfer the technology from the labs to the New York economy. SUNY's 2016 patent portfolio includes 306 invention disclosures, 236 patent applications, and 68 awards annually. The Research Foundation and campus work with faculty, students, and local entrepreneurs to launch companies.

New York is one of the most innovative states in the country. It ranks second nationwide in number of science and engineering graduate students, PhD recipients, and employed doctorates.

There are currently ninety-three active start-up companies in New York that are licensing SUNY technologies to create jobs and economic output.⁶ SUNY is also actively supporting additional emerging high-tech companies through a portfolio of programs that provide entrepreneurs with access to SUNY innovation resources. In 2016, eighty businesses partnered with thirty-six SUNY campuses as part of Start-UP NY.⁷ The results included internships and job offers for SUNY students, new research collaborations with faculty, and revenue generated for campuses. SUNY campuses are home to seven NYS Empire State Development's Division of Science, Technology and Innovation (NYSTAR) Centers of Excellence.⁸ These research centers foster collaborations between SUNY researchers and New York businesses to help them develop and commercialize new products and technologies. SUNY campuses

across the state also assist emerging businesses through six Empire State Development Corporation⁹ and four NYS Energy Research and Development Authority (NYSERDA)¹⁰ incubators created to offer early-stage New York State companies assistance with technology and business validation and development.

SUNY performs \$1.2B of research and development annually; 22 percent of academic research in New York State.

SUNY Fuels the New York Innovation Economy 2015-2016 Activity¹¹

\$920M in Sponsored Research



Generating Discoveries:

Launching High-Tech Companies:

68 patents awarded

236 patent applications

308 invention disclosures

66 licenses executed \$10.7M in licensing income

13 spin-offs created this year and 93 operational

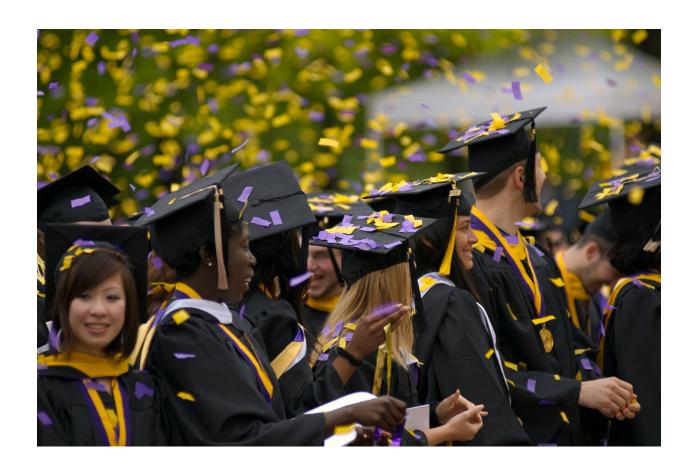
SUNY Alumni in the Workforce

SUNY plays a critical role in the development of talent in New York State. Thirty-four percent of the workers in New York with a postsecondary degree earned a credential from SUNY. Degree completion translates into economic impact. SUNY alumni earned \$110B, or 16 percent, of all payroll earned by New York employees in 2016.

New York has one of the largest and best educated workforces in the US. With almost 5,000,000 college-educated residents, New York ranks third in the US for total number of bachelor's degrees. Better-educated workers have higher levels of productivity, which is critical to attracting existing firms and promoting entrepreneurship. The end result of an educated workforce is higher levels of economic output. In 2017, New York had the third highest gross domestic product (GDP) in the US. To maintain economic dominance, New York must continue to produce and attract highly educated workers.

SUNY plays an important role by providing a constant supply of educated employees for New York-based employers. In 2016, 36 percent of all students enrolled in New York were attending SUNY institution.¹³ In comparison, 17 percent of students were enrolled at a City University of New York (CUNY) campus and 47 percent at an independent college or university. In 2016, SUNY awarded over 96,000 degrees. SUNY awarded 54 percent of associate's degrees, 30 percent of bachelor's degrees,

34 percent of workers in New York with a postsecondary credential earned a degree from SUNY.



Percent of Total Degrees in New York State Awarded by SUNY in 2016:



54% of associate's degrees 30% of bachelor's



15% of master's degrees 25% of PhDs 16%

15 percent of master's degrees, 25 percent of PhDs, and 16 percent of the professional doctoral degrees conferred in New York State.¹⁴ Over the past forty-five years, SUNY has awarded over 3.2 million degrees to approximately 2.7 million individual alumni, many of whom are active in the New York workforce.¹⁵

In recent years, data-sharing agreements have enabled the linking of SUNY administrative records to the New York Department of Labor data. This allows researchers to answer questions about how SUNY graduates as employees. Based on these data, we estimate 66 percent of SUNY alumni who graduated in the last forty-five years are currently participating in the New York State workforce. Table 2 shows the number of SUNY graduates working in New York by their highest level of educational attainment. Over a third of workers in New York with a postsecondary credential earned at least one degree from a SUNY campus.

TABLE 2. SUNY Graduates by Highest Level of Educational Attainment¹⁷

	Associate's	Bachelor's	Master's	Doctoral	Professional
SUNY Graduates in NY	563,000	633,000	476,000	52,000	57,000
NY Workforce Total ¹⁸	1,022,000	2,416,000	1,287,000	318,000	189,000
Share with a SUNY Degree	55%	26%	37%	16%	30%
SUNY's Share of NY Degrees Awarded (2016)	54%	30%	15%	25%	16%

To get a better idea of how SUNY contributes to the New York State workforce, we take a closer look at the students who graduated in 2006 with bachelor's degrees. To get a sense of how workforce participation varies by field, we examine ten of the most popular fields of study in 2016 presented in order of popularity. The ten fields account for 78 percent of all degrees awarded that year by SUNY.

Two years after graduation, 78 percent of all 2006 SUNY bachelor's graduates were working in New York State. After ten years, that number fell to 64 percent. Graduates with education degrees are the most likely still to be in New York immediately after graduation and a decade later (84 percent and 73 percent, respectively). Graduates of health professions programs are also very likely to remain in the state after graduation. Alumni with degrees in biology were the most likely to leave the state with barely half still participating in the workforce after a decade.

The linking of student and employment records offers great potential for understanding the economic impact of SUNY on New York. These data will allow us to understand how SUNY graduates move into New York's industries, the effectiveness of SUNY at meeting the demand of New York's employers, and how a SUNY degree impacts earnings. The Institute will be partnering with SUNY in the near future to provide detailed analyses of SUNY and the New York workforce.

TABLE 3. SUNY Graduates in New York, by Field of Study

	Working in New York (2 years)	Working in New York (10 Years)
Business, Management, Marketing	78%	62%
Education	84%	73%
Social Sciences	76%	64%
Psychology	80%	65%
Visual and Performing Arts	72%	57%
Health Professions and Related Clinical Sciences	82%	71%
Communications, Journalism	81%	65%
Biological and Biomedical Sciences	65%	54%
English Language and Letters	79%	62%
History	80%	68%



Methodology

This analysis studied spending associated with state operations at each campus, SUNY administrative offices, and the SUNY Research Foundation and off-campus spending by students. 19,20 The focus is the academic year 2015-16. All campus-level financial data were collected from the IPEDS data repository. Supplemental data were provided by SUNY Institutional Research. Research Foundation payroll was collected from seethroughny.net. Student spending was estimated based on data from the SUNY Net Price Cost Calculator. The multiplier analysis was performed with the IMPLAN economic modelling tool.

SUNY Revenue and Spending



SUNY attracted \$10.6B in revenues from a range of public and private sources:

\$1.6B in tuition and fees

\$3.4B in auxiliary service sales (room and board, hospitals)

\$3.5B in NYS appropriations, grants, and contracts

\$1.1B in federal appropriations, grants, and contracts

\$0.9B from other sources



Most of SUNY's spending is on wages and benefits for its employees:

\$11.2 B in SUNY spending

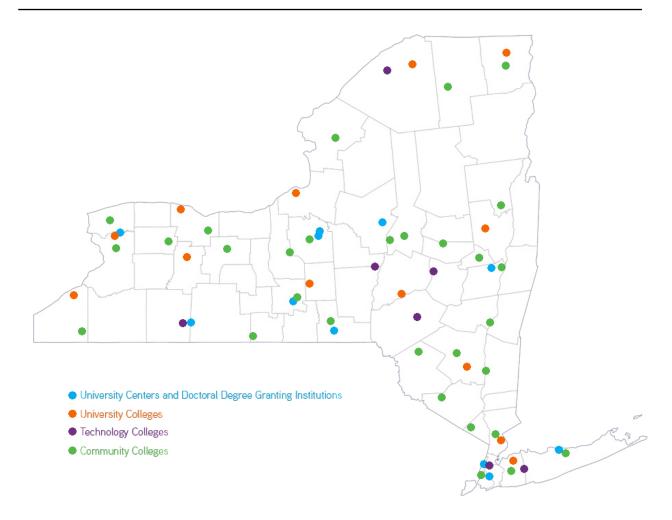
\$8.7B on employee wages and benefits

\$2.5B other institutional purchases

\$1.4B by students

Approximately 18 percent of SUNY's revenues come from out-of-state sources including federal grants and contracts, and tuition, fees, and room and board paid by out-of-state students.

State University of New York Campuses



University at Albany Alfred University Binghamton University University at Buffalo

Cornell University-NYS College of Agriculture & Life Sciences

Cornell University-NYS College of Human Ecology

Cornell University-NYS School of Industrial & Labor Relations

Cornell University-NYS College of Veterinary Medicine

SUNY Downstate Medical Center

SUNY College of Environmental Science and Forestry

SUNY College of Optometry

Stony Brook University

SUNY Polytechnic Institute

Upstate Medical University

College of Brockport Buffalo State College

SUNY Cortland

SUNY Empire State College

SUNY Fredonia

SUNY Geneseo

SUNY New Paltz

SUNY Old Westbury

SUNY Oneonta

SUNY Oswego

SUNY Plattsburgh

SUNY Potsdam

Purchase College

Alfred State College SUNY Canton

SUNY Cobleskill

SUNY Delhi

Farmingdale State College

Maritime College SUNY Morrisville

SUNY Adirondack

SUNY Broome

Cayuga Community College

Clinton Community College

Columbia Green Community College

Corning Community College
Dutchess Community College

Erie Community College

Fulton-Montgomery Community College Genesee Community College Herkimer County Community College Hudson Valley Community College Jamestown Community College Jefferson Community College Mohawk Valley Community College Monroe Community College Nassau Community College Niagara County Community College North Country Community College Onondaga Community College Orange County Community College Rockland Community College Schenectady County Community College Suffolk County Community College Sullivan County Community College Tompkins Cortland Community College Ulster County Community College

Westchester County Community College

Fashion Institute of Technology



- 1 The economic analysis was completed for the academic year July 2015-June 2016.
- 2 "New York's Largest Private Sector Employers," NYS Department of Labor, accessed September 20, 2018, https://labor.ny.gov/stats/nys/Largest-private-sector-employers-NYS.shtm.
- 3 Ibid.
- 4 Calculated as a sum of SUNY Higher Education R&D Expenditures for SUNY Campuses. See "Rankings by total R&D expenditures," National Science Foundation, accessed September 20, 2018, https://ncsesdata.nsf.gov/profiles/site?method=rankingBySource&ds=herd.
- 5 "Science and Engineering State Profiles," National Science Foundation, last updated July 2018, https://www.nsf.gov/statistics/states/.
- Statistics for FY 2015-16 are from "Key Performance Indicators," SUNY RF: The Research Foundation for the State University of New York, accessed September 20, 2018, http://www.rfsuny.org/Our-Work/Key-Performance-Indicators/.
- 7 START-UP NY SUNY Progress Report (Albany: SUNY Research Foundation, n.d.), https://www.suny.edu/media/suny/content-assets/documents/research/START-UP_NY-SUNY-ProgressReport-2017.pdf
- 8 "Centers of Excellence," NYS Empire State Development, accessed September 20, 2018, https://esd.ny.gov/centers-excellence.
- "New York State Certified Business Incubators and Innovation Hot Spots," NYS Empire State Development, accessed September 20, 2018, https://esd.ny.gov/certified-business-incubator.
- "Clean Energy Incubators," NYS Energy Research and Development Authority (NYSERDA), accessed September 20, 2018, https://www.nyserda.ny.gov/Partners%20and%20Investors/ Clean%20Energy%20Startups/NYSERDA%20Supports%20Growth%20Essentials/Clean%20 Energy%20Incubators.
- 11 "Key Performance Indicators."
- 12 U.S. Census Bureau, American Community Survey, "2016 American Community Survey 1-Year Estimates," Table S1501; data generated by Laura Schultz using American FactFinder, accessed September 4, 2018, https://factfinder.census.gov.
- 13 2016 Enrollment, "ORIS Reports," NYS Education Department, last updated August 22, 2018, http://www.highered.nysed.gov/oris/ORISReports1.html.
- 14 "IPEDS: Integrated Postsecondary Education Data System," National Center for Education Statistics, accessed September 20, 2018, https://nces.ed.gov/ipeds/.
- 15 For the purpose of this discussion, we are focusing on associate's, bachelor's, master's, PhDs, and professional doctorates. Undergraduate and graduate certificates are excluded.
- 16 Workforce participation for all New Yorkers with a postsecondary degree is 75 percent.
- 17 Workers are traditionally classified by their highest level of educational attainment. We used data from SUNY and the National Student Clearinghouse to predict the final level of educational attainment for SUNY alumni. A graduate who earned a bachelor's degree from SUNY and a master's degree from a private school is categorized in the workforce as a master's degree.
- 18 "Current Population Survey (CPS)," United States Census Bureau, accessed September 20, 2018, https://www.census.gov/programs-surveys/cps.html.
- Analysis used the latest available data, which was from the July 2015-June 2016 academic year. This growth in SUNY's economic impact is being driven by the larger portion of SUNY revenues being generated from research and development and hospital services. As a point of comparison, SUNY's impact for 2008-09 was \$19.8B (\$22.5B in 2018 dollars). See *How SUNY Matters: Economic Impacts of the State University of New York* (Albany: Rockefeller Institute of Government and Buffalo: Regional Institute, University at Buffalo, June 2011), http://rockinst.org/wp-content/uploads/2018/02/2011-06-01-How_SUNY_Matters.pdf.
- 20 This analysis does not include expenditures or economic activity by affiliated university associations, foundations, partner companies, or start-ups operating independently on campuses. The analysis focuses on operational spending of campuses and does not include capital investment or construction spending. Spending by visitors, retirees, and alumni are not included in the multiplier analysis.



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